



Workshops are taught by experienced peers and may be customized.

\* Workshops with an asterisk are half-days.

### Certifications

Lean Practitioner Certification	Ongoing
Supervision Fundamentals Certification	Ongoing
Updated Lean Leader Certification	Ongoing
6 Sigma Green Belt Certification	Ongoing

### Leadership

Leading & Training Improvement Teams	Oct 17
Leadership Style & Versatility	Oct 19
Conflict, Communication & Collaboration	Nov 02
Overcoming Resistance to Change	Nov 08
The Frontline Leader's Role in the Hiring Process	Nov 16
Employee Performance Management & Coaching	Nov 30
Maximizing Team Performance	Dec 14
Persuasive Coaching & Influencing	Dec 19
The Role of the Leader	Jan 11
Working with Different Personalities	May 02

### Engineering, Project Management & Quality

Intro to A3 Problem Solving	Oct 25
Failure Modes & Effects Analysis/Design for Manufacturability & Assembly	Oct 30
<i>New!</i> Visual Workflow Management*	Nov 09
Design of Experiments, DOE	Nov 28
Root Cause Analysis	Dec 12
Building Your Maintenance System & Culture	Dec 20
Project Management for Manufacturers	Mar 20
Lean Product Development	May 08
Integrated Product & Production Development	TBD
Effective Quality Management Systems	TBD
Corrective Action/Preventive Action (CAPA)	TBD

### Supply Chain

<i>New!</i> Supplier Selection*	Oct 26
Supply Chain Negotiation Strategies	Dec 05
Sales, Inventory and Operations Planning	Mar 01
Advanced Kanban Systems	TBD
Corrective Action/Preventive Action (CAPA)	TBD
Successful Contract Management	TBD

### Continuous Improvement

Finance & Accounting for Non-Financial Managers	Oct 11-12
Visual Management & 5S Improvements	Oct 16
Kaizen Rapid Improvement	Oct 24
Intro to A3 Problem Solving	Oct 25
Intro to 6 Sigma	Oct 31
Safety Success the Lean Way*	Nov 07
Measuring the Right Things	Nov 15
Mistake Proofing	Nov 29
Continuous Improvement Idea Systems at Uponsor	Dec 05
Standard Work	Dec 06
Setup Reduction	Dec 07
Root Cause Analysis	Dec 12
Building Your Maintenance System & Culture	Dec 20
Lean Manufacturing Simulation	Jan 16
Visual Management & 5S Improvements	Jan 30
Toyota's 8-Step Problem Solving	Jan 31
Training Within Industry (TWI)	Feb 13
Value Stream Mapping	Feb 14
Sales, Inventory and Operations Planning	Mar 01
Project Management for Manufacturers	Mar 20
Learning to See Waste	TBD
Lean in Contract Manufacturing*	TBD

### Advanced CI

Accountability Systems thru Tier Mgmt at Honeywell	Oct 31
Continuous Improvement Idea Systems at Uponsor	Dec 05
<i>New!</i> Accelerating a Lean Culture	Jan 09
Leaders Standard Work	Feb 15
Strategy Deployment with A3s	Feb 21
Lean Assessments & Gemba Walks at Starkey	May 15
Advanced Kanban Systems	TBD

### Business Process Improvement

Mapping for Business Process	Oct 10
Finance & Accounting for Non-Financial Managers	Oct 11-12
Building Your Maintenance System & Culture	Dec 20
Sales, Inventory and Operations Planning	Mar 01
Lean Product Development	May 08
Corrective Action/Preventive Action (CAPA)	TBD