



Workshops are taught by experienced peers and may be customized.

* Workshops with an asterisk are half-days.

Certifications

Lean Practitioner Certification	Starts Jan 16
Supervision Fundamentals Certification	Starts Jan 11
Lean Leader Certification	Starts Jan 09
6 Sigma Green Belt Certification	Jan 10, Jan 24, Feb.0 7

Leadership

Employee Performance Management & Coaching	Nov 30
Leading & Training Improvement Teams	Dec 08
Maximizing Team Performance	Dec 14
Persuasive Coaching & Influencing	Dec 19
The Role of the Leader	Jan 11
Leadership Style & Versatility	Jan 25
Conflict, Communication & Collaboration	Feb 08
Working with Different Personalities	May 02
The Frontline Leader's Role in the Hiring Process	May 17
Overcoming Resistance to Change	TBD

Engineering, Project Management & Quality

Design of Experiments, DOE	Nov 28
Root Cause Analysis	Dec 12
Building Your Maintenance System & Culture	Dec 20
Visual Workflow for Product Teams*	Feb 22
Failure Modes & Effects Analysis/Design for Manufacturability & Assembly	Feb 28
Intro to A3 Problem Solving	Mar 14
Project Management for Manufacturers	Mar 20
Lean Product Development	May 08
Integrated Product & Production Development	TBD
Effective Quality Management Systems	TBD
Corrective Action/Preventive Action (CAPA)	TBD

Supply Chain

Supply Chain Negotiation Strategies	Dec 05
Sales, Inventory and Operations Planning	Mar 01
Supplier Selection*	Apr 24
Advanced Kanban Systems	TBD
Corrective Action/Preventive Action (CAPA)	TBD
Successful Contract Management	TBD

Continuous Improvement

Mistake Proofing	Nov 29
Continuous Improvement Idea Systems at Uponsor	Dec 04
Standard Work	Dec 06
Setup Reduction	Dec 07
Root Cause Analysis	Dec 12
Building Your Maintenance System & Culture	Dec 20
Lean Manufacturing Simulation	Jan 16
Learning to See Waste	Jan 17
Visual Management & 5S Improvements	Jan 30
Toyota's 8-Step Problem Solving	Jan 31
Training Within Industry (TWI)	Feb 13
Value Stream Mapping	Feb 14
Measuring the Right Things	Feb 20
Intro to 6 Sigma	Feb 27
Sales, Inventory and Operations Planning	Mar 01
Kaizen Rapid Improvement	Mar 07
Intro to A3 Problem Solving	Mar 14
Project Management for Manufacturers	Mar 20
Safety Success the Lean Way*	Apr 03
Lean in Contract Manufacturing*	Apr 03
Finance & Accounting for Non-Financial Managers	Apr 17-18

Advanced CI

Continuous Improvement Idea Systems at Uponsor	Dec 04
Accelerating a Lean Culture	Jan 09
Leaders Standard Work	Feb 15
Strategy Deployment with A3s	Feb 21
Accountability Systems thru Tier Mgmt at Honeywell	Mar 28
Lean Assessments & Gemba Walks at Starkey	May 15
Advanced Kanban Systems	TBD

Business Process Improvement

Building Your Maintenance System & Culture	Dec 20
Sales, Inventory and Operations Planning	Mar 01
Finance & Accounting for Non-Financial Managers	Apr 17-18
Lean Product Development	May 08
Mapping for Business Process	Feb 06
Corrective Action/Preventive Action (CAPA)	TBD