



Workshops are taught by experienced peers and may be customized.

* Workshops with an asterisk are half-days.

Certifications

| | |
|--|------------------------|
| Lean Practitioner Certification | Starts Jan 16 |
| Supervision Fundamentals Certification | Starts Jan 11 |
| Lean Leader Certification | Starts Jan 09 |
| 6 Sigma Green Belt Certification | Jan 10, Jan 24, Feb 07 |

Leadership

| | |
|---|--------|
| The Role of the Leader | Jan 11 |
| Leadership Style & Versatility | Jan 25 |
| Employee Performance Management & Coaching | Mar 08 |
| Maximizing Team Performance | Mar 22 |
| Conflict, Communication & Collaboration | Mar 29 |
| Leading & Training Improvement Teams | Apr 04 |
| Overcoming Resistance to Change | Apr 26 |
| Working with Different Personalities | May 02 |
| The Frontline Leader's Role in the Hiring Process | May 17 |
| Persuasive Coaching & Influencing | Jun 19 |

Engineering, Project Management & Quality

| | |
|--|--------|
| Visual Workflow for Product Teams* | Feb 22 |
| Failure Modes & Effects Analysis/Design for Manufacturability & Assembly | Feb 28 |
| Intro to A3 Problem Solving | Mar 15 |
| Project Management for Manufacturers | Mar 20 |
| Lean Product Development | May 08 |
| Design of Experiments, DOE | May 16 |
| Root Cause Analysis | Jun 07 |
| Building Your Maintenance System & Culture | Jun 20 |
| Integrated Product & Production Development | TBD |
| Effective Quality Management Systems | TBD |
| Corrective Action/Preventive Action (CAPA) | TBD |

Supply Chain

| | |
|--|--------|
| Successful Contract Management | Feb 01 |
| Sales, Inventory and Operations Planning | Mar 01 |
| Supplier Selection* | Apr 24 |
| Advanced Kanban Systems | Jun 05 |
| Supply Chain Negotiation Strategies | Jun 06 |
| Corrective Action/Preventive Action (CAPA) | TBD |

Continuous Improvement

| | |
|---|-----------|
| Lean Manufacturing Simulation | Jan 16 |
| Learning to See Waste and Tour of PGC | Jan 17 |
| Lean Manufacturing Simulation | Jan 23 |
| Visual Management & 5S Improvements | Jan 30 |
| Toyota's 8-Step Problem Solving | Jan 31 |
| Training Within Industry (TWI) | Feb 13 |
| Value Stream Mapping | Feb 14 |
| Measuring the Right Things | Feb 20 |
| Intro to 6 Sigma | Feb 27 |
| Sales, Inventory and Operations Planning | Mar 01 |
| Kaizen Rapid Improvement | Mar 07 |
| Intro to A3 Problem Solving | Mar 15 |
| Project Management for Manufacturers | Mar 20 |
| Mistake Proofing | Mar 27 |
| Safety Success the Lean Way* | Apr 03 |
| Lean in Contract Manufacturing* | Apr 03 |
| Setup Reduction | Apr 10 |
| Finance & Accounting for Non-Financial Managers | Apr 17-18 |
| Root Cause Analysis | Jun 07 |
| Building Your Maintenance System & Culture | Jun 20 |
| Continuous Improvement Idea Systems at Uponor | Jul 11 |
| Standard Work | Jul 17 |

Advanced CI

| | |
|--|--------|
| Accelerating a Lean Culture | Jan 09 |
| Leaders Standard Work | Feb 15 |
| Strategy Deployment with A3s | Feb 21 |
| Accountability Systems thru Tier Mgmt at Honeywell | Mar 28 |
| Lean Assessments & Gemba Walks at Starkey | May 15 |
| Advanced Kanban Systems | Jun 05 |
| Continuous Improvement Idea Systems at Uponor | Jul 11 |

Business Process Improvement

| | |
|---|-----------|
| Sales, Inventory and Operations Planning | Mar 01 |
| Finance & Accounting for Non-Financial Managers | Apr 17-18 |
| Lean Product Development | May 08 |
| Mapping for Business Process | Feb 06 |
| Building Your Maintenance System & Culture | Jun 20 |
| Corrective Action/Preventive Action (CAPA) | TBD |