

Workshops are taught by experienced peers and may be customized.

\* Workshops with an asterisk are half-days.

### Certifications

Lean Practitioner Certification	ongoing
Lean Leader Certification	starts Jan 15
Supervision Fundamentals Certification	starts Jan 17
6 Sigma Green Belt Certification	Apr 03, Apr 17, May 01
<b>New!</b> Training Within Industry (TWI) Certification	Starts Mar 05

### Leadership

The Role of the Leader	Jan 17
Employee Performance Management & Coaching	Jan 24
Maximizing Team Performance	Jan 29
Leadership Style & Versatility	Jan 31
Overcoming Resistance to Change	Apr 09
The Frontline Leader's Role in the Hiring Process	May 23
Conflict, Communication & Collaboration	Feb 14
Leading & Training Improvement Teams	TBD

### Engineering, Project Management & Quality

Lean Product Development	Jan 18
Project Management for Manufacturers	Jan 30
Toyota's 8-Step Problem Solving	Feb 12
Design of Experiments, DOE	May 15
Visual Workflow for Product Teams*	May 31
FMEA & Design for Manufacturability and Assembly	Feb 28
Intro to A3 Problem Solving	Apr 02
Root Cause Analysis	Jun 05
Building Your Maintenance System & Culture	Jun 18

### Supply Chain

Successful Contract Management	Feb 07
Advanced Kanban Systems	May 29
Supply Chain Negotiation Strategies	Jun 11

### Continuous Improvement

Visual Management & 5S Improvements	Jan 22
Project Management for Manufacturers	Jan 30
Intro to Training Within Industry (TWI)	Feb 05
Toyota's 8-Step Problem Solving	Feb 12
Value Stream Mapping	Feb 20
Mistake Proofing	Feb 26
Intro to 6 Sigma	Feb 27
Kaizen Rapid Improvement	Mar 07
Learning to See Waste at UMC*	Mar 12
Measuring the Right Things	Mar 26
Intro to A3 Problem Solving	Apr 02
Mistake Proofing at Arctic Cat	Apr 04
Finance & Accounting for Non-Financial Managers	Apr 4-5
Setup Reduction	Apr 10
Lean Manufacturing Simulation	May 07
Root Cause Analysis	Jun 05
Building Your Maintenance System & Culture	Jun 18
Standard Work	Jul 16
Continuous Improvement Idea Systems	TBD
Safety Success the Lean Way*	TBD

### Advanced CI

Accelerating a Lean Culture at GN ReSound	Jan 15
Accountability Systems thru Tier Mgmt at Honeywell	Feb 19
Leaders Standard Work	Mar 21
Toyota Kata Coaching	May 02
Advanced Kanban Systems	May 29
Lean Assessments & Gemba Walks at Starkey	TBD
Continuous Improvement Idea Systems	TBD

### Business Process Improvement

Lean Product Development	Jan 18
Mapping for Business Process	Feb 13
Finance & Accounting for Non-Financial Managers	Apr 4-5
Building Your Maintenance System & Culture	Jun 18