

Workshops are taught by experienced peers and may be customized.

\* Workshops with an asterisk are half-days.

### Certifications

Lean Practitioner Certification	ongoing
Lean Leader Certification	ongoing
Supervision Fundamentals Certification	ongoing
6 Sigma Green Belt Certification	Apr 03, Apr 17, May 01
<b>New!</b> Training Within Industry (TWI) Certification	Starts Mar 05

### Leadership

Employee Performance Management & Coaching	Mar 14
Maximizing Team Performance	Mar 28
Overcoming Resistance to Change	Apr 09
The Role of the Leader	Apr 11
Leadership Style & Versatility	Apr 25
Conflict, Communication & Collaboration	May 09
The Frontline Leader's Role in the Hiring Process	May 23
Leading & Training Improvement Teams	May 30

### Engineering, Project Management & Quality

FMEA & Design for Manufacturability and Assembly	Feb 28
Design of Experiments, DOE	May 15
Visual Workflow for Product Teams*	May 31
Intro to A3 Problem Solving	Apr 02
Project Management for Manufacturers	May 16
Root Cause Analysis	Jun 05
Building Your Maintenance System & Culture	Jun 18
Effective Quality Management Systems	Jul 17
Toyota's 8-Step Problem Solving	Aug 01
Integrated Product & Production Development	Sep 04
Lean Product Development	Sep 27

### Supply Chain

Advanced Kanban Systems	Apr 01
Supply Chain Negotiation Strategies	Jun 11
Successful Contract Management	TBD

### Continuous Improvement

Mistake Proofing	Feb 26
Intro to 6 Sigma	Feb 27
Learning to See Waste at UMC*	Mar 12
Measuring the Right Things	Mar 26
Intro to A3 Problem Solving	Apr 02
Mistake Proofing at Arctic Cat	Apr 04
Finance & Accounting for Non-Financial Managers	Apr 4-5
Setup Reduction	Apr 10
Kaizen Rapid Improvement	Apr 18
Lean Manufacturing Simulation	May 07
Project Management for Manufacturers	May 16
Visual Management & 5S Improvements	May 21
Value Stream Mapping	Jun 04
Root Cause Analysis	Jun 05
Building Your Maintenance System & Culture	Jun 18
Standard Work	Jul 16
Toyota's 8-Step Problem Solving	Aug 01
Intro to Training Within Industry (TWI)	TBD
Continuous Improvement Idea Systems	TBD

### Advanced CI

Leaders Standard Work	Mar 21
Advanced Kanban Systems	Apr 01
Toyota Kata Coaching	May 02
Accelerating a Lean Culture at GN ReSound	May 14
Lean Assessments & Gemba Walks at Starkey	TBD
Continuous Improvement Idea Systems	TBD
Accountability & Sustainment thru Tier Mgmt at Honeywell	TBD

### Business Process Improvement

Finance & Accounting for Non-Financial Managers	Apr 4-5
Building Your Maintenance System & Culture	Jun 18
Lean Product Development	Sep 27
Mapping for Business Process	TBD